The role of the faculty member in DUSON’s Track I, a tenure earning track, is to contribute to the school's mission by advancing the science of nursing through research as an independent investigator, as evidenced by a program of research, scholarly publications, and extramural research funding. Advancement in Track I is determined by progressive significance and impact of the scholar’s research, which receives national or international recognition. All faculty members are expected to demonstrate excellence in teaching and progressive contributions in service. Examples of evidence that might be used to support the significance and impact of the faculty member's work are listed below. These examples are illustrative only, a subset of these examples is necessary to document significance and impact, and other examples may be used.

<table>
<thead>
<tr>
<th>DUSON</th>
<th>ASSISTANT PROFESSOR</th>
<th>ASSOCIATE PROFESSOR WITHOUT TENURE</th>
<th>ASSOCIATE PROFESSOR WITH TENURE</th>
<th>PROFESSOR WITH TENURE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Research</td>
<td>These faculty demonstrate: ● potential excellence and significance and impact in research.</td>
<td>In addition to meeting the criteria for the rank of Assistant Professor, these faculty demonstrate: ● excellence in research, which is recognized regionally.</td>
<td>In addition to meeting the criteria for the rank of Associate Professor without Tenure, these faculty demonstrate: ● excellence in research, which is recognized nationally and leadership in research</td>
<td>In addition to meeting the criteria for the rank of Associate Professor with Tenure, these faculty demonstrate: ● a sustained record of excellence in research which is recognized nationally/internationally ● and established leadership in research</td>
</tr>
<tr>
<td>Examples:</td>
<td>• Focused area of independent research that has the promise for obtaining future extra-mural research funding • Conducts own pilot research project(s) • Has received intramural or extramural small grant funding • Authors or co-authors published scholarly work from dissertation, post-doctoral research, or related research collaborations in peer-reviewed journals • Authors or co-authors article(s) in non-refereed journals or book chapter(s) in area of research • Presents research papers/posters at local, state and/or regional conferences</td>
<td>Examples: • Serves or has served as principal investigator on at least one extramurally funded research project, equivalent to a career development award or R03 • Serves or has served as co-investigator, participating investigator, or consultant on research projects of other faculty • Regularly publishes research and data-based articles in focused field of research in peer-reviewed journals, including top-tiered nursing research, nursing specialty, and interdisciplinary journals • Authors or coauthors research and data-based articles in non-refereed journals or book chapter(s) in area of research, in top-tiered nursing research, nursing specialty, and interdisciplinary journals • Receives local/regional award(s) for outstanding research, publication(s), or invited lectures</td>
<td>Examples: • Serves or has served as principal investigator on one or more significant (R01 equivalent) extramurally funded research project • Strong record of collaboration in research with colleagues • Strong record of publication of research and data-based articles in focused field of research in peer-reviewed journals, including top-tiered nursing research, nursing specialty, and interdisciplinary journals • Authors or co-authors articles in widely disseminated non-refereed journals or book chapters • Editor or co-editor of book(s) in area of research or as editor of special topic in nursing or interdisciplinary journal • Invited to present research at national conferences • Impact of research publications is demonstrated by citations, published responses/evaluations/reviews • Research has stimulated work of other researchers or provided new applications in field • Research has impacted national/health practice, education, or policy</td>
<td>Examples: • Has sustained record of success in extramurally funded research • Leads and mentors extramurally funded research team • Sustained record of publication of research and data-based articles in focused field of research in peer-reviewed journals, including top-tiered nursing research, nursing specialty, and interdisciplinary journals • Principal author of scholarly works of exceptional quality that are frequently cited and recognized as major contributions in the field • Authors or edits book(s) and/or reports in area of research • Invited to present keynote or featured presentations at national/international conferences • Research impacts national/interdisciplinary health practice, education, or policy • Writes Center grants to develop student and faculty research • Elected as Fellow of the American Academy of Nursing</td>
</tr>
</tbody>
</table>
### Teaching

<table>
<thead>
<tr>
<th>Assistant Professor: These faculty are beginning educators, and demonstrate:</th>
<th>Associate Professor without Tenure: In addition to meeting the criteria for the rank of Assistant Professor, these faculty demonstrate:</th>
<th>Associate Professor with Tenure: In addition to meeting the criteria for the rank of Associate Professor without Tenure, these faculty demonstrate:</th>
<th>Professor with Tenure: In addition to meeting the criteria for the rank of Associate Professor with Tenure, these faculty demonstrate:</th>
</tr>
</thead>
<tbody>
<tr>
<td>● potential excellence in teaching</td>
<td>● excellence in teaching</td>
<td>● excellence in teaching</td>
<td>● a sustained record of excellence in teaching and established leadership in education</td>
</tr>
</tbody>
</table>

#### Examples:
- Develops course materials that reflect state of the science, current research findings and application of evidence to practice.
- Demonstrates effective classroom and online/distance education, as evidenced by student evaluations or peer evaluations.
- Uses feedback from student and peer evaluations to refine courses, teaching strategies, and evaluation methods.
- Presents innovations in teaching techniques at local conferences.

#### Examples:
- Active in program curriculum development and review.
- Develops and actively promotes new learning opportunities and clinical sites for students.
- Involves students in research/scholarly activity or publication.
- Serves on student scholarly committees such as thesis, directed research, capstone, or dissertation.
- Mentors students in meeting professional goals; evidence of impact on the professional careers of former students.
- Publishes article(s) in peer-reviewed or non-refereed journals or books in area of educational expertise (e.g., innovative teaching techniques, course development, program evaluation, etc.).
- Presents innovations in teaching techniques at local or regional conferences in nursing education.
- Serves as teaching or curriculum consultant in the local or regional area.

#### Examples:
- Develops, implements, and evaluates innovative teaching techniques that promote critical thinking and independent approaches to student learning.
- Demonstrates internal leadership (DUSON) in planning, implementing, evaluating, reviewing, and revising curricula.
- Chairs student scholarly project committees such as thesis, directed research, capstone, or dissertation.
- Mentors doctoral students to compete for extramural funding.
- Participates in preparing or leading training grants.
- Participates in interdisciplinary educational training programs within Duke Medicine or Duke University, and/or locally oriented service-education partnerships.
- Serves as accreditation evaluator or visitor.
- Recognized by DUSON, professional organizations or other groups for excellence and leadership in teaching.
- Sustained record of effective teaching.

#### Examples:
- Leads major initiative(s) within DUSON to plan, develop, implement, and evaluate new academic programs/curricula or major program/curricular revision.
- Provides leadership in developing and evaluating interdisciplinary educational programs featuring collaboration of DUSON with Duke Medicine or Duke University.
- Provides leadership in developing and securing funding for educational/training programs within national or international service-education partnerships, outreach programs, or collaborative projects involving external agencies.
- Mentors postdoctoral fellows and junior faculty members to receive extramural funding.
- Serves on training grant review panels.
- Writes T32 grants to develop students and faculty.
- Record of scholarly publication in peer-reviewed journals and/or books in area of teaching or substantive expertise; authors, co-authors, editors, or co-edits monographs, books, or professional reports in the field of education.
- Invited to present in area of expertise at national or international meetings or conferences.
- Receives award(s) for teaching and/or mentoring.
- Invited to serve as visiting professor or educational or curriculum consultant to national or international organizations or educational institutions.
- Participates in task forces/committees producing monographs, books, or professional reports related to teaching or in the field of nursing education.
- Recognized by professional organizations for leadership in educational endeavors.
- Contributions to teaching are being adopted or are affecting teaching programs at other institutions.
<table>
<thead>
<tr>
<th>Service</th>
<th>Assistant Professor:</th>
<th>Associate Professor without Tenure:</th>
<th>Associate Professor with Tenure:</th>
<th>Professor with Tenure:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Service to DUSON, Duke Medicine, and Duke University</td>
<td>These faculty demonstrate beginning involvement in service, and demonstrate:</td>
<td>In addition to meeting the criteria for the rank of Assistant Professor, these faculty demonstrate:</td>
<td>In addition to meeting the criteria for the rank of Associate Professor without Tenure, these faculty demonstrate:</td>
<td>In addition to meeting the criteria for the rank of Associate Professor with Tenure, these faculty demonstrate:</td>
</tr>
<tr>
<td>Service to the Profession</td>
<td>● potential for excellence in service</td>
<td>● excellence in service</td>
<td>● excellence in service</td>
<td>● a sustained record of excellence in service</td>
</tr>
<tr>
<td>Service to the Community</td>
<td></td>
<td></td>
<td>● and leadership in service</td>
<td>● and established leadership in service</td>
</tr>
</tbody>
</table>

**Examples:**
- Serves as member of school, association, agency, committee or task force on a local level
- Reviews abstracts for local meetings or conferences

**Examples:**
- Shows consistent pattern of contributions to DUSON that increase over time in both quality and scope
- Provides leadership on DUSON committees or activities and/or participates in joint planning groups between programs within DUSON
- Serves as member, officer, chair, or director of local or state associations, agency, task force committee(s)
- Reviews submissions to research or professional journal(s)
- Reviews extramural small-grant proposals for funding
- Organizes local and state conferences or workshops
- Participates in local, state, or regional health care or education-focused initiatives, programs, services, policy committees; may take leadership role at the local, state or regional level
- Serves as member, officer, chair, or director of Duke Medicine or Duke University committee or task force
- Serves as member, officer, chair, or director of local or state associations, agency, task force committee(s)
- Reviews extramural small-grant proposals for funding
- Participates in local, state, or regional health care or education-focused initiatives, programs, services, policy committees; may take leadership role at the local, state or regional level
- Serves as member of school, association, agency, committee or task force on a local level
- Reviews abstracts for local meetings or conferences

**Examples:**
- Chairs DUSON committees or task forces
- Participates in joint planning groups (DUSON with Duke Medicine or Duke University departments, divisions, or schools)
- Serves as member, officer, chair, or director of regional association, agency, task force committee(s)
- Serves as editorial board member or section editor for research or professional journal(s)
- Reviews extramural grant proposals for funding: ad hoc reviewer at NIH or other national group
- Organizes regional conferences or workshops
- Leads regional initiatives, programs, services, and policy committees
- Consults for regional institutions, organizations or media
- Publishes service-themed articles that describe innovative contributions to the profession and/or community
- Presents on service contributions at local or state conferences or meetings
- Assumes key leadership positions within DUSON, Duke Medicine, and/or Duke University
- Spearheads major initiatives within DUSON, Duke Medicine, and/or Duke University
- Elected or appointed to leadership positions in national or international scientific organizations or professional societies
- Serves as editor or chair of editorial board for research or professional journal(s)
- Sustained record of reviewing articles for professional or research journal(s)
- Sustained record of service on review panels and/or study sections of national or international research funding organizations
- Participates in leading national or international panel(s) for research or professional priority setting
- Takes leadership role in national or international health care initiatives, programs, services, and policy committees that are concerned with professional issues
- Consults for national or international institutions, organizations or media
- Presents on service contributions at national or international conferences or meetings
- Service activities have led to improved health care delivery or education, or significant impact on health at national or international level
<table>
<thead>
<tr>
<th>Practice (Clinical or Administrative) (Optional Area)</th>
<th>Assistant Professor:</th>
<th>Associate Professor without Tenure:</th>
<th>Associate Professor with Tenure:</th>
<th>Professor with Tenure:</th>
</tr>
</thead>
<tbody>
<tr>
<td>If involved in clinical or administrative practice, these faculty are beginning their involvement, and demonstrate:</td>
<td>● potential excellence in clinical or administrative practice</td>
<td>● excellence in clinical or administrative practice</td>
<td>● excellence in clinical or administrative practice and leadership in professional practice</td>
<td>● a sustained record of excellence in clinical or administrative practice and established leadership in advancing professional practice</td>
</tr>
<tr>
<td><strong>Examples:</strong> Practice Activities</td>
<td>• Participates in constructing or reviewing questions for certification exams in specialty</td>
<td>• Leads in developing, implementing, and evaluating innovative nursing/health care models for practice (or in area of expertise)</td>
<td>• Serves on committees/task forces that review and evaluate national certification and credentialing policy for specialty</td>
<td>• Participates in evaluation activities</td>
</tr>
<tr>
<td>• Practice in specialty</td>
<td>• Develops and implements innovative nursing/health care models for practice (or in area of expertise)</td>
<td>• Collaborates in planning, obtaining funding for, and conducting evaluation activities</td>
<td>• Initiates practice activities that lead to creation/development of new systems for improved health care delivery</td>
<td>• Participates in evaluation activities</td>
</tr>
<tr>
<td>• Engages in evidence-based practice and uses research findings to improve practice</td>
<td>• Participates in efforts that use research findings to improve practice</td>
<td>• Provides leadership in translating research findings into practice</td>
<td>• Develops proposals for national/international collaboration and innovative health care models for practice (or in area of expertise)</td>
<td>• Engages in advocacy and/or provides expert testimony at local level</td>
</tr>
<tr>
<td></td>
<td>• Participates in evaluation activities</td>
<td>• Presents clinical innovations/findings at regional meetings</td>
<td>• Provides leadership in translating research findings into practice</td>
<td>• Evaluates regional practice guidelines or certification requirements in the specialty area</td>
</tr>
<tr>
<td></td>
<td>• Regularly translates research into recommendations for improvement of practice</td>
<td>• Advocates and provides/export testimony at regional level</td>
<td>• Mentors colleagues in translating research findings into the practice arena and evaluating effectiveness of translation</td>
<td>• Mentors colleagues in translating research findings into the practice arena and evaluating effectiveness of translation</td>
</tr>
<tr>
<td></td>
<td>• Provides clinical supervision for students from nursing and other healthcare professions</td>
<td>• Evaluates regional practice guidelines or certification requirements in the specialty area</td>
<td>• Significant role in academic administration</td>
<td>• Mentors colleagues in translating research findings into the practice arena and evaluating effectiveness of translation</td>
</tr>
<tr>
<td></td>
<td>• Publishes clinical innovations or findings in peer-reviewed journals</td>
<td>• Supports and provides ejournal testimony at regional level</td>
<td>• Invited to present on practice and policy innovations at national/international conferences</td>
<td>• Significant role in academic administration</td>
</tr>
<tr>
<td></td>
<td>• Presents clinical innovations or findings at local conferences</td>
<td>• Evaluates regional practice guidelines or certification requirements in the specialty area</td>
<td>• Appointed to national/international nurse or interdisciplinary task forces, or committees charged with determining best practices or policy in area of specialty</td>
<td>• Appointed to national/international nurse or interdisciplinary task forces, or committees charged with determining best practices or policy in area of specialty</td>
</tr>
<tr>
<td></td>
<td>• Engages in advocacy and/or provides expert testimony at local level</td>
<td>• Receives professional awards for practice activities</td>
<td>• Receives national/international awards for practice activities</td>
<td>• Receives national/international awards for practice activities</td>
</tr>
<tr>
<td></td>
<td>• Contributes to development of practice guidelines in specialty</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>